



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

February 14, 2022

Aaron Siri and Gabrielle Palmer  
Siri & Glimstad, LLP  
200 Park Avenue  
Seventeenth Floor  
New York, NY 10166

Sent via email: foia@sirillp.com; gpalmer@sirillp.com

Dear Mr. Siri:

This letter is in response to the Freedom of Information Act (FOIA) request submitted to the Office of Management and Budget (OMB) on behalf of your client, the Informed Consent Action Network (ICAN). OMB assigned this FOIA request tracking number 2021-420.

Pursuant to our email exchange on November 4, 2021 about the scope of your FOIA request, OMB is making its second rolling production. Specifically, OMB has reviewed an additional 300 potentially responsive records and identified 70 responsive documents, of which OMB is releasing 28 documents with redactions. These 28 documents include redactions made pursuant to FOIA Exemptions 5 and 6, 5 U.S.C. §§ 552(b)(5) and (b)(6). Exemption 5 protects interagency or intra-agency pre-decisional and deliberative communications, the disclosure of which would inhibit the frank and candid exchange of views that is necessary for effective government decision making. Exemption 6 protects against disclosure of information that would constitute a clearly unwarranted invasion of personal privacy such as email addresses and telephone numbers. As for the remaining 42 documents, OMB is withholding these documents in full because they consist of duplicates.

OMB will continue to review documents in this matter and intends to respond with its next production on or before March 14, 2022.

Sincerely,

  
Dionne Hardy  
FOIA Officer

## [EXTERNAL] Google/Apple announcement

---

**From:** Johanna Shelton [Ex 6 - \(5\)@google.com](mailto:Ex 6 - (5)@google.com)>  
**To:** "Cutts, Matthew D. EOP/OMB" [Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)  
**Date:** Fri, 10 Apr 2020 13:03:46 -0400

announcement is live [here](#)

—

Johanna Shelton  
Director, Govt Affairs & Public Policy  
Google  
25 Mass Ave NW, 9th FL  
Washington, DC 20001  
[Ex 6 - \(5\)](#) Google Voice  
[Ex 6 - \(5\)@google.com](mailto:Ex 6 - (5)@google.com)

## [EXTERNAL] Re: [External email] Schema.org

---

From: Aneesh Chopra <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

:

To: "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec >

Cc: Dan Brickley <Ex 6 - @google.com>, R.V.Guha <Ex 6 - @google.com>, Tom Marsh <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Gary Bird <Ex 6 - (5 U.S.C. Sec >, Bill Weeks <Ex 6 - (5 U.S.C. Sec >, Ex 6 - (5 U.S.C. Sec >, Holli White <Ex 6 - (5 U.S.C. Sec >

Date: Mon, 13 Apr 2020 12:49:13 -0400

thanks, Amy!

I've added Dan/Guha from Google, and Tom/Bill/Gary from MSFT so that they can best implement the sharing. My earlier note was on the idea that we engage the NSF to better "clean up" data for public release in addition to complying with your team's needs.

**Aneesh Chopra**

President

Ex 6 - (5 | [CareJourney.com](#) | [Scheduling Link](#)



Regards,

This email is intended only for the person or entity to which it is addressed and may contain information that is privileged, confidential or otherwise protected from disclosure. Dissemination, distribution, or copying of this email or the information herein by anyone other than the intended recipient, or an employee or agent responsible for delivering the message to the intended recipient, is prohibited. If you have received this email in error, please immediately notify us.

On Mon, Apr 13, 2020 at 12:46 PM Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Hi Aneesh,

I know you were asking for a place to send the data published on websites through [schema.org](https://schema.org). I would like to get copied for now so that I have awareness, but can you also please use the covid email address copied on this email - Ex 6 - (5 U.S.C. Sec [REDACTED])

Palantir team, this is one of the options that hospitals can publish data from the FAQ that came out last Friday. It will be the same fields as the NHSN fields.

Sincerely,

Amy Gleason

## RE: [EXTERNAL] Secretary Azar's Letter re: Schema.org & Closing the Loop on Data Feeds

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**From:** "Kratsios, Michael J. EOP/OSTP" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
:  
**To:** Aneesh Chopra <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** "Parker, Lynne E. EOP/OSTP" <Ex 6 - (5 U.S.C. Sec >, "Klein, Ethan A. EOP/OSTP" <Ex 6 - (5 U.S.C. Sec >, "Koyani, Sanjay (OS/IOS)" <Ex 6 - (5 U.S.C. Sec >, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec >, "Lira, Mathew L. EOP/WHO" <Ex 6 - (5 U.S.C. Sec >, "Baru, Chaitanya K." <Ex 6 - (5 >, R.V.Guha <Ex 6 @google.com>, Tom Marsh <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Dan Brickley <Ex 6 @google.com>, Bill Weeks <Ex 6 - (5 U.S.C. Sec >  
**Date:** Wed, 15 Apr 2020 12:44:42 -0400

Thank you all for your incredible work on this.

ICYMI, our post went up this morning.

<https://www.whitehouse.gov/articles/connecting-americans-coronavirus-information-online/>

<https://twitter.com/USCTO/status/1250433822404923392>

All the best,  
Michael

**From:** Aneesh Chopra <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Sent:** Sunday, April 12, 2020 4:13 PM  
**To:** Kratsios, Michael J. EOP/OSTP <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** Parker, Lynne E. EOP/OSTP <Ex 6 - (5 U.S.C. Sec >; Klein, Ethan A. EOP/OSTP <Ex 6 - (5 U.S.C. Sec >; Koyani, Sanjay (OS/IOS) <Ex 6 - (5 U.S.C. Sec >; Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec >; Lira, Mathew L. EOP/WHO <Ex 6 - (5 U.S.C. Sec >; Baru, Chaitanya K. <Ex 6 - (5 >; R.V.Guha <Ex 6 @google.com>; Tom Marsh <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Dan Brickley <Ex 6 @google.com>; Bill Weeks <Ex 6 - (5 U.S.C. Sec >  
**Subject:** [EXTERNAL] Secretary Azar's Letter re: Schema.org & Closing the Loop on Data Feeds

Michael,

Happy Easter! I read with great interest Secretary Azar's letter on Friday re: options for hospitals to report COVID-related information to the federal government, including the option of publishing statistics directly on their website via [schema.org](https://www.schema.org) markup standards (><https://www.fema.gov/news-release/2020/04/10/coronavirus-covid-19-pandemic-hhs-letter-hospital-administrators><).

While the [schema.org](https://www.schema.org) instructions are published here (><http://blog.schema.org/2020/04/covid-19-schema-for-cdc-hospital.html><) and both Google and Microsoft have tools to help hospital webmasters apply the markup without much burden, I am hopeful we might designate the right federal agency point of contact to receive either an API feed of marked up pages, and/or aggregated information culled from Google/MSFT.

The Azar letter suggests hospitals may use this "publish to the web" option after the FEMA Regional Administrator validates that the information is accessible to the Task Force. Our current plan is to share that information directly with Amy and the Task Force, but would love your feedback if you would prefer that "raw" marked up web page data be sent to your team first so a copy might be made available via the "open science" work you've already announced.

Finally, NSF (Chaitanya) had considered tapping its OKN awardees for engaging in some way - perhaps in building tools to assist hospitals in publishing data, or for cities/states to aggregate, or for the public to better understand any number of key use cases:

- 1) COVID testing availability
- 2) revised physician office hours
- 3) COVID testing data

With the first 1,000+ pages already using the markup, this week would be ideal to close any of these outstanding items, and to possibly direct the VA / DoD / Indian Health Service to publish marked up data to the web!

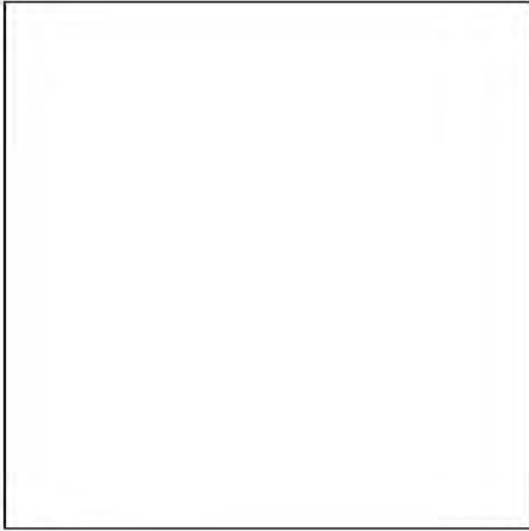
Thanks, in advance, for your time and engagement. I've added Google/MSFT directly on this thread so as to not be a bottleneck in your direct communication.

**Aneesh Chopra**

President

Ex 6 - (5) | [CareJourney.com](https://www.CareJourney.com) | [Scheduling Link](#)

Regards,



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## Re: [EXTERNAL] Google.org Fellowships with civic entities

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**From:** "Rosado, Francisco E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**To:** Erin Hattersley@google.com  
**Date:** Fri, 17 Apr 2020 13:21:40 -0400

Hey Erin,

I'm Frankie, Edward Hartwig, deputy administrator, assistant. I would be happy to schedule a meeting between you both.

Would be available at 2:15pm EST on Wed. 4/22?

Warm regards,

Frankie

Sent from my iPhone

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**From:** Erin Hattersley <Ex 6 - (5 @google.com)>  
**Sent:** Thursday, April 16, 2020 7:11 PM  
**To:** FN-OMB-USDS <Ex 6 - (5 U.S.C. >  
**Subject:** [EXTERNAL] Google.org Fellowships with civic entities

Hi USDS Team,

I can imagine this is a busy time for you. I lead volunteering for Google.org across the Americas and I am in discussions with several local and state governments about deploying full-time Google employees through our [Google.org Fellowship](#) to provide support as they respond to COVID-19. I would love to talk with someone on your team about your COVID-related projects, and share more about a few of ours. Connecting with you all has been on my mind for over a year, but it seems like no better time than the present.

I look forward to hearing from you.



Thanks,  
Erin

Erin Hattersley | Manager, Google.org | Ex 6 - (5) | @google.com | Ex 6 - (5)



**U.S. DIGITAL SERVICE**



## Re: [EXTERNAL] Re: [External email] Schema.org

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**From:** Gowri Muthumalai <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Aneesh Chopra <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, R.V.Guha <Ex 6 @google.com>, "Shah, Manish H" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Aashima Gupta <Ex 6 - (5 [REDACTED])@google.com>, covid-us-data <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Mon, 20 Apr 2020 18:24:12 -0400  
**Attachments** Hospital's NHSN Number 4.13.2020.xlsx (14.24 kB); 20200420 COVID-19 Tracker : Dashboard\_HHS Reporting\_Table1\_42020\_Successful.csv (3.73 kB)

Hi Aneesh/Guha,

Please see attached CSV file with the hospital stats. This is what we used to upload into the NHSN site.

If you can help us convert this into [schema.org](https://schema.org) format and direct upload into the HHS site that would be great.

The second attachment is the facility city and state by CCN or NHSN numbers.

Thank You!

-Gowri

On Sat, Apr 18, 2020 at 5:38 PM Aneesh Chopra <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:  
Amy,

I'm writing to close the loop re: how [schema.org](https://schema.org) marked up pages find their way to the Task Force in order to ensure hospitals are fully compliant with the reporting order. To that end, our "beta" partners on this approach is the 99+ hospital system, CHS, which has assembled all of the requested information across each of their hospital sites, and consolidated them into a common format. They are going to work with Guha to ensure the data is formatted correctly according to the [schema.org](https://schema.org) specifications.

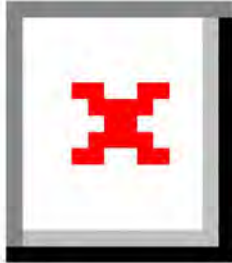
Guha would need clarification on where to send any of these marked up files, and in what format, to you or the COVID-us-data address copied above.

Thanks, as always, for your patience! It was wonderful to read the whitehouse blog post endorsing the [schema.org](https://schema.org) markup, more generally (<https://www.whitehouse.gov/articles/connecting-americans-coronavirus-information-online/>)!

**Aneesh Chopra**

President

Ex 6 - (5 [REDACTED] | [CareJourney.com](https://www.CareJourney.com) | [Scheduling Link](#)



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Regards,

On Mon, Apr 13, 2020 at 12:46 PM Gleason, Amy M. EOP/OMB

<Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Hi Aneesh,

I know you were asking for a place to send the data published on websites through [schema.org](https://schema.org). I would like to get copied for now so that I have awareness, but can you also please use the covid email address copied on this email - Ex 6 - (5 [REDACTED])

Ex 6 - (5 U.S.C. Sec [REDACTED])

Palantir team, this is one of the options that hospitals can publish data from the FAQ that came out last Friday. It will be the same fields as the NHSN fields.

Sincerely,

Amy Gleason

Gowri Muthumalai | Vice President, Information Systems | Community Health Systems Professional Services Corporation, LLC | 9009 Carothers Prkwy. | Franklin, TN 37067 | Tel: Ex 6 - (5 [REDACTED]) | Fax: Ex 6 - (5 [REDACTED]) | Cell: Ex 6 - (5 [REDACTED]) | [www.chs.net](http://www.chs.net)

## Re: [EXTERNAL] Re: Had to drop--happy to follow up 1:1

---

**From:** Yiaway Yeh <Ex 6 @google.com>  
**To:** "Rosado, Francisco E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Mon, 20 Apr 2020 13:44:19 -0400

Hi Frankie - I've held this Wednesday @ 8:30am PT / 11:30am ET on my cal for the sync. Would you be able to send a cal invite with a zoom link? I understand from Eddie that there's a challenge using Google Meet for our sync.

Thanks!  
Yiaway

On Fri, Apr 17, 2020 at 10:09 AM Rosado, Francisco E. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Hey Yiaway

Have we worked a 1:1 follow-up? I've been doing a training this week and wanted to follow-up and see if this is resolved.

Frankie

**Francisco E. Rosado**

United States Digital Service

Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Ex 6 - (5 U.S.C. Sec 552(b)(6))



U.S. DIGITAL SERVICE



**From:** Yiaway Yeh <[REDACTED]@google.com>  
**Sent:** Tuesday, April 14, 2020 2:04 PM  
**To:** Rosado, Francisco E. EOP/OMB <[REDACTED]>  
**Cc:** Hartwig, Edward J. EOP/OMB <[REDACTED]>; Dingee, Matt J. EOP/OMB <[REDACTED]>; Butters, Ellen T <[REDACTED]>  
**Subject:** Re: [EXTERNAL] Re: Had to drop--happy to follow up 1:1

Hi Frankie - next Wednesday @ 8:30am PT / 11:30am ET works great. If you could send a cal invite with a zoom link, that would be much appreciated.

Best,

Yiaway

On Tue, Apr 14, 2020 at 5:36 AM Rosado, Francisco E. EOP/OMB <[REDACTED]> wrote:

- Tuesday 4/21 10am EST
- Tuesday 4/21 12pm-2pm EST
- Wed 4/22 11am-12pm EST
- Friday 4/24 3pm-4pm EST

**Francisco E. Rosado**

United States Digital Service

Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Ex 6 - (5 U.S.C. Sec 552(b)(6))



U.S. DIGITAL SERVICE



**From:** Yiaway Yeh <Ex 6 - (5 U.S.C. Sec 552(b)(6))@google.com>

**Sent:** Tuesday, April 14, 2020 8:33 AM

**To:** Rosado, Francisco E. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Cc:** Hartwig, Edward J. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Dingee, Matt J.

EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Butters, Ellen T <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Subject:** Re: [EXTERNAL] Re: Had to drop--happy to follow up 1:1

That time doesn't work unfortunately. What are some potential times next week?

On Tue, Apr 14, 2020, 5:25 AM Rosado, Francisco E. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

How about 10am Thurs?

**Francisco E. Rosado**

United States Digital Service

Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Ex 6 - (5 U.S.C. Sec 552(b)(6))

From: Yiaway Yeh <Ex 6 @google.com>

Sent: Tuesday, April 14, 2020 8:21 AM

To: Rosado, Francisco E. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

Cc: Hartwig, Edward J. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Dingee, Matt J.

EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Butters, Ellen T

<Ex 6 - (5 U.S.C. Sec >

Subject: Re: [EXTERNAL] Re: Had to drop--happy to follow up 1:1

Would Thursday 7:30am PT / 10:30am ET work? Or could you propose some times next week?

Thanks,

Yiaway

On Tue, Apr 14, 2020, 4:59 AM Rosado, Francisco E. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

No but how about Thurs same time we have now?

Frankie

Francisco E. Rosado

United States Digital Service



Ex 6 - (5 U.S.C. Sec 552(b)(6)) Ex 6 - (5 U.S.C. Sec

**From:** Yiaway Yeh <Ex 6 @google.com>

**Sent:** Tuesday, April 14, 2020 6:46 AM

**To:** Rosado, Francisco E. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Cc:** Hartwig, Edward J. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Dingee, Matt J.

EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Butters, Ellen T

<Ex 6 - (5 U.S.C. Sec >

**Subject:** Re: [EXTERNAL] Re: Had to drop--happy to follow up 1:1

Hi Frankie - any chance this Wednesday @ 8:30am PT / 11:30am ET works on Wednesday? Or this Friday @ 7am PT / 10am ET?

Thanks,

Yiaway

On Fri, Apr 10, 2020 at 6:44 AM Rosado, Francisco E. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Good Morning

Those times don't work on our end. How about Wed. 4/15 11am EST?

Frankie

Francisco E. Rosado

United States Digital Service

Ex 6 - (5 U.S.C. Sec 552(b)(6)) Ex 6 - (5

**From:** Yiaway Yeh <Ex 6 @google.com >

**Sent:** Friday, April 10, 2020 1:12 AM

**To:** Rosado, Francisco E. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Cc:** Hartwig, Edward J. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Dingee, Matt J.

EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Butters, Ellen T

<Ex 6 - (5 U.S.C. Sec >

**Subject:** Re: [EXTERNAL] Re: Had to drop--happy to follow up 1:1

Hi Frankie,

That time unfortunately is tough. Would anytime between 12:30-2pm PT / 3:30-5pm on Tuesday, April 14 work?

Best,

Yiaway

On Thu, Apr 9, 2020 at 12:43 PM Rosado, Francisco E. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Good Afternoon Yiaaway,

How would 4/13 at 2pm-2:45pm?

Frnakie

Francisco E. Rosado

United States Digital Service

Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Ex 6 - (5 U.S.C. Sec 552(b)(6))

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**From:** Hartwig, Edward J. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Sent:** Thursday, April 9, 2020 3:33 PM

**To:** Yiaaway Yeh <Ex 6 @google.com>; Rosado, Francisco E. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Cc:** Dingee, Matt J. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Butters, Ellen T

<Ex 6 - (5 U.S.C. Sec >

**Subject:** Re: [EXTERNAL] Re: Had to drop--happy to follow up 1:1

+Frankie for scheduling

+Matt and Ellen who led the CDC effort for info

Sounds great, Yiaway. Unfortunately, that time doesn't work for me. Frankie, can you help us come up with some alternative time slots?

-  
Eddie

---

**From:** Yiaway Yeh <Ex 6 @google.com>  
**Date:** Thursday, April 9, 2020 at 10:47 AM  
**To:** "Hartwig, Edward J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** [EXTERNAL] Re: Had to drop--happy to follow up 1:1

-  
Hey Eddie,

-  
Thank you for the followup. It would be great to connect to hear more about your team's experience with the CDC and overall approach in the midst of the COVID response. Does Monday, April 13 @ 11:30am ET works for your schedule?

-  
If you send me an invite with a zoom link, I believe I'm still able to access it via browser. We will see!

-  
Best,

Yiaway

-  
-  
On Wed, Apr 8, 2020 at 2:25 PM Hartwig, Edward J. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Hey Yiaway,

I had to run to another meeting and didn't want to interrupt your team. Happy to chat, 1:1 if you want to dig into some more details that aren't necessarily useful for the larger group. Also, our design team is rolling off an engagement with the [cdc.gov/coronavirus](https://cdc.gov/coronavirus) team. We would be happy to chat about our findings if your team would be interested in discussing some qualitative user feedback on the various CDC pages.

FYI—we can't use google meet from my work computer or access google docs, so we're suck on the phone. If you want to video chat we could set up a zoom meeting.

Eddie

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Yiaway

Global Product Partnerships - Civics &

Ex 6 - (@google.co

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Yeh |

Elections |

m |

Yiaway | [Global Product Partnerships - Civics & Elections](#) | [Ex 6 - \[redacted\]@google.com](#) | Ex 6 - (5 U.S.C. Sec

Yiaway | [Global Product Partnerships - Civics & Elections](#) | [Ex 6 - \[redacted\]@google.com](#) | Ex 6 - (5 U.S.C. Sec 552(b)(6))

Yiaway Yeh | [Global Product Partnerships - Civics & Elections](#) | [Ex 6 - \[redacted\]@google.com](#) | Ex 6 - (5 U.S.C. Sec 552(b)(6))

Yiaway Yeh | [Global Product Partnerships - Civics & Elections](#) | [Ex 6 - \[redacted\]@google.com](#) | Ex 6 - (5

## [EXTERNAL] Re: FW: Google contact

---

**From:** Lee Carosi Dunn [Ex 6 - (5)@google.com]>  
**To:** Johanna Shelton [Ex 6 - (5)@google.com]>  
**Cc:** "Cutts, Matthew D. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Mon, 20 Apr 2020 20:43:56 -0400

Hi Matt -- we have a few solutions out there beyond NY. For example in FL, we started by looking at CDN and then at a Google Forms solution for intake. Unfortunately, the bad news is that there is not a uniform and scalable solution for all the states. It is a much more complex and unique issue than we even anticipated as these systems are 20+ years old, often mainframe, brittle and again, each one is unique.

In NY, we established a reference architecture to stand up a lightweight front end to handle the entire application process on GCP, proactively communicate to the applicant throughout the process and then batch the backend system so it doesn't bring the site to its knees.

I am happy to connect you or Gundeep with our NY or FL teams or others at Google Cloud to hear more. Just let me know and I can set up a call or connect via email. Hope you are well Matt!

Lee

[Lee Dunn](#)



[Ex 6 - (5)@google.com]

Google Voice: [Ex 6 - (5)]

Android Mobile: [Ex 6 - (5)]

**Stay connected in response to Coronavirus:**

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Get the most out of G Suite with

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[The G Suite Show](#)

On Mon, Apr 20, 2020 at 8:30 PM Johanna Shelton [Ex 6 - (5)@google.com] wrote:

So sorry - that was a Cloud project so adding Lee - Lee can you share more details about the NY solution?

On Mon, Apr 20, 2020, 7:33 PM Cutts, Matthew D. EOP/OMB [REDACTED] wrote:

Hi Johanna, the CIO of Dept. of Labor has been asking me about the help that Google offered to New York on its unemployment insurance program. Do you know whether Google has offered that help to other states?

Matt

---

**From:** Ahluwalia, Gundeep - OASAM OCIO [REDACTED]

**Sent:** Monday, April 20, 2020 8:04 AM

**To:** Cutts, Matthew D. EOP/OMB [REDACTED]

**Subject:** Re: Google contact

Our Assistant Secretary talked to Stephen Geskey from NY and they were supportive of the conversation and we would like to help Google offer/implement in other states. FYI.

---

> On Apr 19, 2020, at 4:37 PM, Ahluwalia, Gundeep - OASAM OCIO

[REDACTED] > wrote:

>

>

>

> Google has been developing a solution with NY. Do you have a contact there?



## [EXTERNAL] Re: Introduction: Lee and Gundeep

---

From Lee Carosi Dunn <Ex 6 - [REDACTED]@google.com>

:

To: "Ahluwalia, Gundeep - OASAM OCIO" <Ex 6 - (5 U.S.C. Sec [REDACTED])>

Cc: "Cutts, Matthew D. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Paige, Aaron J - OASAM OCIO" <Ex 6 - (5 U.S.C. Sec [REDACTED])>

Date: Wed, 22 Apr 2020 16:47:34 -0400

Gundeep,

I would be more than happy to review our work with you and your team. I would want to bring our local NY and FL team to the conversation if possible. Since both states have been public about our work in the press, our team can share with you our solutions and efforts there that we are working to scale to other states.

Let me know a few good days and times next week for your schedule, and I will assemble the group.

Thanks again Matt for making the connection!

Look forward to our meeting.

Lee

**Lee Dunn**

Google

Ex 6 - [REDACTED]@google.com

Google Voice: Ex 6 - (5 [REDACTED])

Android Mobile: Ex 6 - (5 U.S.C. [REDACTED])

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On Wed, Apr 22, 2020 at 4:25 PM Ahluwalia, Gundeep - OASAM OCIO

<Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Thanks for the introduction Matt. Great to virtually meet you Lee. If you are OK with it Lee, I would like to set up 15-20 minutes to talk to you about your work with NY and FL and how we can facilitate proliferation of these and similar solutions. Let me know.

Thanks,

Gundeep

---

**From:** Cutts, Matthew D. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Sent:** Wednesday, April 22, 2020 12:19 PM

**To:** Lee Carosi Dunn <Ex 6 - @google.com>; Ahluwalia, Gundeep - OASAM OCIO <Ex 6 - (5 U.S.C. Sec >

**Subject:** Introduction: Lee and Gundeep

Lee, I wanted to introduce you to Gundeep Ahluwalia, who is CIO at the Department of Labor. DoL has been proactively reaching out to states to offer various types of assistance with their unemployment insurance systems. I think the help that Google offered to NY caught Labor's attention, and Labor might be interested in see whether similar options would be available to other states. In my experience, Gundeep has been one of the CIOs that goes above and beyond to help the people who are looking to him for aid.

Gundeep, Lee is a long-time Google employee. She's worked as head of international elections outreach, as head of outreach for the White House and other agencies, and for the last year or so has been director of cloud policy for North and South America. Lee has been involved with Google's assistance to multiple states and has experience with the patchwork nature of various states' mainframes.

Best wishes,

Matt Cutts

Administrator

US Digital Service

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

## Re: Google Support Forums and Best Practices

---

From David Kaufmann - QQBB <david.kaufmann@gsa.gov>

:

To: Yiaway Yeh <Ex 6 - [REDACTED]@google.com>

Cc: Philip Ashlock - TAA <philip.ashlock@gsa.gov>, Joanne McGovern - QQBB <joanne.mcgovern@gsa.gov>, Ammie Farraj-Feijoo - QQE <ammie.farrajfeijoo@gsa.gov>, "Grimes, Justin M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Angela Crocker <Ex 6 - (5 [REDACTED])@google.com>

Date: Wed, 22 Apr 2020 21:49:22 -0400

Thank you.

Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) Deliberative Process

In retrospect, one problem with my advice is that Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) Deliberative Process  
Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) Deliberative Process

On Wed, Apr 22, 2020 at 7:00 PM Yiaway Yeh <Ex 6 - [REDACTED]@google.com> wrote:

Hi David,

Thanks for the heads up on HHS.

At the top of Google's Developer resource on Announcements, you'll see a [list of example use cases](#), including news/press releases which are fine as long as there is a date and header information.

Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) Deliberative Process

We'll stay tuned for any updates on the HHS team's trial markup implementation and appreciate you sharing that we'd be interested in hearing how it goes.

Best,  
Yiaway

On Wed, Apr 22, 2020 at 2:21 PM David Kaufmann - QQBB <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

I just talked to Brooke Dine from HHS. They are planning Ex 5 DP- (5 U.S.C. Sec [REDACTED])

Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) Deliberative Process

If that was bad advice, please let me know.

Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) Deliberative Process

On Wed, Apr 22, 2020 at 4:32 PM Yiaway Yeh <Ex 6 (5) @google.com> wrote:

Hi Folks,

Thanks for the call today. We wanted to followup with the resources Angela mentioned during the call regarding site support:

**COVID Site Support resources** for government agencies looking to improve content visibility in Search and how to improve website security and stability:

- Article: [Tips and best practices for health and government websites](#)
- The article includes a link to request access to the [technical support group](#).

Hope these are helpful to the team.

Best,

Yiaway

--

---

Yiaway | Global Product Partnerships - Civics & Elections | [Ex 6 \(5\) @google.com](#) | Ex 6 - (5 U.S.C. Sec 552(b)(6))

--

---

Yiaway Yeh | Global Product Partnerships - Civics & Elections | [Ex 6 \(5\) @google.com](#) | Ex 6 - (5 U.S.C. Sec 552(b)(6))

## [EXTERNAL] Re: Introduction: Lee and Gundeep

---

**From:** Lee Carosi Dunn <Ex 6 - [REDACTED]@google.com>  
**To:** "Ahluwalia, Gundeep - OASAM OCIO" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Cc:** "Cutts, Matthew D. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Paige, Aaron J - OASAM OCIO" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Fri, 24 Apr 2020 14:05:18 -0400  
**Attachments** CCAI COVID [EXTERNAL].pdf (461.87 kB); CCAI COVID-19 Overview - UPDATED 20200408 [EXTERNAL].docx (4.55 MB)

Darn, re-attached as I want to show the logos of our wonderful partners. Thank you.

[Lee Dunn](#)

[Google](#)

Ex 6 - [REDACTED]@google.com

Google Voice: Ex 6 - (5 U.S.C. [REDACTED])

Android Mobile: Ex 6 - (5 U.S.C. [REDACTED])

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On Fri, Apr 24, 2020 at 12:29 PM Ahluwalia, Gundeep - OASAM OCIO

<Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Thanks for sharing Lee, the second page on the attachment is blank, is that as intended?

**From:** Lee Carosi Dunn <Ex 6 - [REDACTED]@google.com>

**Sent:** Thursday, April 23, 2020 9:06 PM

**To:** Ahluwalia, Gundeep - OASAM OCIO <Ex 6 - (5 U.S.C. Sec [REDACTED])>

**Cc:** Cutts, Matthew D. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Paige, Aaron J - OASAM

OCIO <Ex 6 - (5 U.S.C. Sec [REDACTED])>

**Subject:** Re: Introduction: Lee and Gundeep

Gundeep and Matt,

We are getting this meeting set up, but I did want to share our two pager on our Rapid Response Virtual Agent being used in several states to assist with user loads to DOL's regarding unemployment filing. See attached. Thanks.

Lee

**Lee Dunn**

Google

Ex 6 - [REDACTED]@google.com

Google Voice: Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Wed, Apr 22, 2020 at 4:25 PM Ahluwalia, Gundeep - OASAM OCIO

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Thanks for the introduction Matt. Great to virtually meet you Lee. If you are OK with it Lee, I would like to set up 15-20 minutes to talk to you about your work with NY and FL and how we can facilitate proliferation of these and similar solutions. Let me know.

Thanks,

Gundeep

---

**From:** Cutts, Matthew D. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Sent:** Wednesday, April 22, 2020 12:19 PM



To: Lee Carosi Dunn <Ex 6 - [REDACTED]@google.com>; Ahluwalia, Gundeep - OASAM OCIO  
<Ex 6 - (5 U.S.C. Sec [REDACTED])>

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Gundeep, Lee is a long-time Google employee. She's worked as head of international elections outreach, as head of outreach for the White House and other agencies, and for the last year or so has been director of cloud policy for North and South America. Lee has been involved with Google's assistance to multiple states and has experience with the patchwork nature of various states' mainframes.

Best wishes,

Matt Cutts

Administrator

US Digital Service

Ex 6 - (5 [REDACTED])

## RE: Introduction: Lee and Gundeep

---

From "Ahluwalia, Gundeep - OASAM OCIO" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
:  
To: Lee Carosi Dunn <Ex 6 - [REDACTED]@google.com>  
Cc: "Cutts, Matthew D. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Paige, Aaron J - OASAM OCIO" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
Date: Fri, 24 Apr 2020 14:20:37 -0400

Got it, thanks.

From: Lee Carosi Dunn <Ex 6 - [REDACTED]@google.com>  
Sent: Friday, April 24, 2020 2:05 PM  
To: Ahluwalia, Gundeep - OASAM OCIO <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
Cc: Cutts, Matthew D. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6) [REDACTED])>; Paige, Aaron J - OASAM OCIO <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
Subject: Re: Introduction: Lee and Gundeep

Darn, re-attached as I want to show the logos of our wonderful partners. Thank you.

Lee Dunn

Google

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Gundeep and Matt,  
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Lee

[Lee Dunn](#)  
[Google](#)  
[Ex 6 - @google.com](#)  
Google Voice: Ex 6 - (5 U.S.C. >  
Android Mobile: Ex 6 - (5 U.S.C. >

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Thanks,  
Gundeep

---

**From:** Cutts, Matthew D. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Sent:** Wednesday, April 22, 2020 12:19 PM  
**To:** Lee Carosi Dunn <Ex 6 - @google.com>; Ahluwalia, Gundeep - OASAM OCIO <Ex 6 - (5 U.S.C. Sec >  
**Subject:** Introduction: Lee and Gundeep

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one of the CIOs that goes above and beyond to help the people who are looking to him for aid.

Gundeep, Lee is a long-time Google employee. She's worked as head of international elections outreach, as head of outreach for the White House and other agencies, and for the last year or so has been director of cloud policy for North and South America. Lee has been involved with Google's assistance to multiple states and has experience with the patchwork nature of various states' mainframes.

Best wishes,  
Matt Cutts  
Administrator  
US Digital Service

Ex 6 - (5 U.S.C.  
552(a)(6))

## Re: [EXTERNAL] Google.org Fellowships with civic entities

---

**From:** Erin Hattersley <Ex 6 - (5) @google.com>  
**To:** "Rosado, Francisco E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** Rasmi Elasmr <Ex 6 @google.com>, Jen Carter <Ex 6 - @google.com>  
**Date:** Tue, 28 Apr 2020 11:25:58 -0400

Hi Francisco,

That works for us. I updated the calendar invite for Friday, at 3 PM ET. Do you want to add Edward to it as well?

Thanks,  
Erin

Erin Hattersley | Manager, Google.org | Ex 6 - (5) @google.com | Ex 6 - (5 U.S.C.)

On Tue, Apr 28, 2020 at 7:07 AM Rosado, Francisco E. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Unfortunately we can't do Wed. now at 2pm or 3pm EST

Friday 5/1 at 3pm EST is open

Frankie

**Francisco E. Rosado**

United States Digital Service

Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Ex 6 - (5 U.S.C. Sec 552(b)(6))



U.S. DIGITAL SERVICE



**From:** Erin Hattersley <Ex 6 - (5) @google.com>  
**Sent:** Monday, April 27, 2020 11:24 PM  
**To:** Rosado, Francisco E. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** Rasmi Elasmr <Ex 6 @google.com>; Jen Carter <Ex 6 - (5)@google.com>  
**Subject:** Re: [EXTERNAL] Google.org Fellowships with civic entities

Hi Francisco,

Nevermind, I did have us confirmed for Wednesday, April 29 at 12 PM PT / 3 PM ET so hopefully that still works? We look forward to meeting with Edward. Please do let us know if he has any specific goals in mind for the meeting from his perspective.

Thanks,  
Erin

Erin Hattersley | Manager, Google.org | Ex 6 - (5) @google.com | Ex 6 - (5)

On Mon, Apr 27, 2020 at 7:10 PM Erin Hattersley <Ex 6 - (5) @google.com> wrote:

Adding my colleagues who will be joining this meeting, Rasmi and Jen

Hi Francisco,

Were you able to confirm another date and time for us to connect with Edward? My Wed. is now fully booked so we'll have to meet on Thurs. April 30th after 12:30 PM PT or Fri. May 1st at 10 AM PT. We'd love to connect this week, if possible.

Thanks,  
Erin

Erin Hattersley | Manager, Google.org | Ex 6 - (5) | @google.com | Ex 6 - (5)

On Mon, Apr 20, 2020 at 2:59 PM Erin Hattersley <Ex 6 - (5) | @google.com> wrote:

Next Wed. or did you have another day of the week in mind? Next Wed. at 12 PM PT / 3 PM ET works if Wed. is ideal.

Erin Hattersley | Manager, Google.org | Ex 6 - (5) | @google.com | Ex 6 - (5)

On Mon, Apr 20, 2020 at 1:16 PM Rosado, Francisco E. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Those don't work for Eddie are you available next week at 2pm or 3pm EST?

**Francisco E. Rosado**

United States Digital Service

Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Ex 6 - (5 U.S.C. Sec 552(b)(6))



U.S. DIGITAL SERVICE



**From:** Erin Hattersley <Ex 6 - (5 U.S.C. Sec 552(b)(6))@google.com>  
**Sent:** Monday, April 20, 2020 3:47 PM  
**To:** Rosado, Francisco E. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Google.org Fellowships with civic entities

Hi Frankie,

I meant to say PT -- so Wed. at 1 PM, 1:30 PM, or 2 PM PT?

~Erin

Erin Hattersley | Manager, Google.org | Ex 6 - (5 U.S.C. Sec 552(b)(6))@google.com | Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Mon, Apr 20, 2020 at 12:28 PM Rosado, Francisco E. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Wed at 2pm EST works

Francisco E. Rosado



United States Digital Service

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Ex 6 - (5  
U.S.C. Sec



U.S. DIGITAL SERVICE



**From:** Erin Hattersley <Ex 6 - (5 @google.com)>

**Sent:** Monday, April 20, 2020 3:24 PM

**To:** Rosado, Francisco E. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Subject:** Re: [EXTERNAL] Google.org Fellowships with civic entities

Hi Frankie,

Since Friday, that time got booked. Any chance Edward would be available Wed. at 1 PM, 1:30 PM, or 2 PM PT ET?

-Erin

Erin Hattersley | Manager, Google.org | Ex 6 - (5 @google.com | Ex 6 - (5

On Mon, Apr 20, 2020 at 11:13 AM Rosado, Francisco E. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

That would be wonderful thank you!

Francisco E. Rosado

United States Digital Service

Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Ex 6 - (5 U.S.C. Sec 552(b)(6))



U.S. DIGITAL SERVICE



**From:** Erin Hattersley <Ex 6 - (5 U.S.C. Sec 552(b)(6))@google.com>  
**Sent:** Friday, April 17, 2020 11:19 PM  
**To:** Rosado, Francisco E. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Google.org Fellowships with civic entities

Hi Frankie,

Thanks for your quick reply! Amazingly, 2:15pm EST on Wed. 4/22 does work for me. I'm happy to send a Google Calendar invite along with a meeting link, if that works for you.

~Erin

Erin Hattersley | Manager, Google.org | Ex 6 - (5 U.S.C. Sec 552(b)(6))@google.com | Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Fri, Apr 17, 2020 at 10:21 AM Rosado, Francisco E. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Hey Erin,

I'm Frankie, Edward Hartwig, deputy administrator, assistant. I would be happy to schedule a meeting between you both.

Would be available at 2:15pm EST on Wed. 4/22?

Warm regards,

Frankie

Sent from my iPhone

---

**From:** Erin Hattersley <Ex 6 - (5 @google.com)>

**Sent:** Thursday, April 16, 2020 7:11 PM

**To:** FN-OMB-USDS <Ex 6 - (5 U.S.C.)>

**Subject:** [EXTERNAL] Google.org Fellowships with civic entities

Hi USDS Team,

I can imagine this is a busy time for you. I lead volunteering for Google.org across the Americas and I am in discussions with several local and state governments about deploying full-time Google employees through our Google.org Fellowship to provide support as they respond to COVID-19. I would love to talk with someone on your team about your COVID-related

projects, and share more about a few of ours. Connecting with you all has been on my mind for over a year, but it seems like no better time than the present.

I look forward to hearing from you.

Thanks,

Erin

Erin Hattersley | Manager, Google.org | Ex 6 - (5 | @google.com | Ex 6 - (5  
Ex 6 - (5 | U.S.C. Sec. | U.S.C. | U.S.C.

## [EXTERNAL] Agile Government Network Blog

---

**From:** Teresa W. Gerton <Ex 6 - (5 U.S.C. Sec )>

**To:** "Hartwig, Edward J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, rschlottererEx 6 - (5 ), "Brown, Dustin S. EOP/OMB" <Ex 6 - (5 U.S.C. Sec )>, mihmjEx 6 - (5 ), allison.brigatiEx 6 - (5 ), noveckEx 6 - (5 ), david.lebrykEx 6 - (5 ), xavier.briggsEx 6 - (5 ), mcguinnessEx 6 - (5 U.S.C. ), nani.colorEx 6 - (5 ), dwennergrenEx 6 - (5 ), mottEx 6 - (5 ), smogulescuEx 6 - (5 U.S.C. ), annerungEx 6 - (5 ), digiammarino\_frankEx 6 - (5 ), allen\_thadEx 6 - (5 ), weggersEx 6 - (5 ), dmaderEx 6 - (5 ), kimberly.mccabeEx 6 - (5 ), werfel.dannyEx 6 - (5 ), peters.kyleEx 6 - (5 U.S.C. ), robert.sheaEx 6 - (5 ), kettlEx 6 - (5 U.S.C. ), janefountainEx 6 - (5 ), ellen622Ex 6 - (5 ), mpisanoEx 6 - (5 ), akhademEx 6 - (5 ), jwidnerEx 6 - (5 ), rtobias1Ex 6 - (5 ), mark.bolterEx 6 - (5 ), polly.hallEx 6 - (5 ), ajdenzelEx 6 - (5 ), joshuagotbaumEx 6 - (5 ), johnkoskEx 6 - (5 ), joiwind.ronenEx 6 - (5 ), joiwind.ronenEx 6 - (5 U.S.C. Sec ), bill.maileEx 6 - (5 U.S.C. Sec ), tsuderEx 6 - (5 ), david.summersEx 6 - (5 ), chris.perdieuEx 6 - (5 ), jrodgersEx 6 - (5 ), ganapatiEx 6 - (5 ), soraya.correaEx 6 - (5 ), John Kamensky <john.kamenskyEx 6 - (5 )>, kai.federEx 6 - (5 ), tparkerEx 6 - (5 ), davidmfisherEx 6 - (5 ), dean.a.evansEx 6 - (5 U.S.C. ), donnamarcus308Ex 6 - (5 ), mifitzpatrick@google.com, scottquehlEx 6 - (5 ), sgoldsmithEx 6 - (5 U.S.C. ), dhanani.qahirEx 6 - (5 ), kthurmEx 6 - (5 U.S.C. Sec ), mjoyceEx 6 - (5 ), edwin.lauEx 6 - (5 ), jamie.berryhillEx 6 - (5 ), joelEx 6 - (5 U.S.C. ), rmgordonEx 6 - (5 ), mjoyceEx 6 - (5 U.S.C. ), Ines Mergel <Ex 6 - (5 U.S.C. Sec )>, Sukumar Ganapati <Ex 6 - (5 U.S.C. )>, Andrew Whitford <Ex 6 - (5 )>

**Cc:** gedeseveEx 6 - (5 ), Dan Chenok <Ex 6 - (5 U.S.C. Sec )>, Joe Mitchell <Ex 6 - (5 U.S.C. Sec )>, James Higgins <Ex 6 - (5 U.S.C. Sec )>

**Date:** Tue, 28 Apr 2020 11:12:09 -0400

**Attachments** AgileGovernment and Governance 042720.docx (81.35 kB)

:

Dear Members,

During these difficult times, your Agile Government Network is continuing to develop new documents to promote the Principles of Agile Government. Here is a Blog that Ed DeSeve posted today about the

relationship of Agile Government and Agile Governance. Both of these concepts are important and can be implemented in complimentary and synergistic ways.  
We are developing the material for the next Members Meeting and will be in touch shortly.

<http://www.businessofgovernment.org/blog/agile-government-and-agile-governance-we-need-both>

Thanks for your support.  
Terry

Teresa Gerton  
President and CEO  
National Academy of Public Administration

## Quick follow up: RI + GA

---

From: "Hartwig, Edward J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
To: Erin Hattersley@google.com  
Date: Fri, 01 May 2020 16:53:50 -0400

Erin,

Just after we hung up, I was pinged by a old colleague, Ben Guhin, who is working at the RI Policy Lab (<https://thepolicylab.brown.edu/>). They act as technical and policy support for the state of RI and the city of Providence. Ben is also interested in the topics we spoke about and RI represents a possible place for USDS to engage (their size, policy chops, and their association with the east coast PPE consortium make them an interesting integrated benefits candidate). Would you interesting in chatting with him about your fellowship program?

We're also helping out in a few state that need help. Currently that is content management help (where we are currently rather thin). Not sure if you would be up for working together in NJ or GA on some COVID-related projects.

Eddie

## Re: [External email] RE: [EXTERNAL] Secretary Azar's Letter re: Schema.org & Closing the Loop on Data Feeds

---

From: Aneesh Chopra <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
:  
To: "Kratsios, Michael J. EOP/OSTP" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
Cc: "Parker, Lynne E. EOP/OSTP" <Ex 6 - (5 U.S.C. Sec >, "Klein, Ethan A. EOP/OSTP" <Ex 6 - (5 U.S.C. Sec >, "Koyani, Sanjay (OS/IOS)" <Ex 6 - (5 U.S.C. Sec >, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec >, "Lira, Mathew L. EOP/WHO" <Ex 6 - (5 U.S.C. Sec >, "Baru, Chaitanya K." <Ex 6 - (5 >, R.V.Guha <Ex 6 @google.com>, Tom Marsh <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Dan Brickley <Ex 6 - @google.com>, Bill Weeks <Ex 6 - (5 U.S.C. Sec >  
Date: Fri, 01 May 2020 18:01:25 -0400

Michael,

Your blog post is scaling :)

1) The City of Chicago issued a couple of public health orders to improve covid testing site quality and reporting requirements, building on the same [schema.org](https://www.chicago.gov/city/en/sites/covid-19/home/health-orders.html) reporting requirement as in the WH blog (><https://www.chicago.gov/city/en/sites/covid-19/home/health-orders.html><).

2) The State of CO emailed me about a similar endeavor.

I'm hopeful we can activate the NSF community to help scale up with testing facilities that tag, and / or close the loop on which ones are fulfilling the reporting requirements to public health.

Thanks, as always, for your leadership!

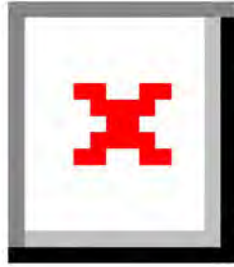
**Aneesh Chopra**

President

Ex 6 - (5 | [CareJourney.com](https://www.carejourney.com) | [Scheduling Link](#)

Regards,





This email is intended only for the person or entity to which it is addressed and may contain information that is privileged, confidential or otherwise protected from disclosure. Dissemination, distribution, or copying of this email or the information herein by anyone other than the intended recipient, or an employee or agent responsible for delivering the message to the intended recipient, is prohibited. If you have received this email in error, please immediately notify us.

On Wed, Apr 15, 2020 at 12:44 PM Kratsios, Michael J. EOP/OSTP  
<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Thank you all for your incredible work on this.

ICYMI, our post went up this morning.

<https://www.whitehouse.gov/articles/connecting-americans-coronavirus-information-online/>

><https://twitter.com/USCTO/status/1250433822404923392><

All the best,

Michael

**From:** Aneesh Chopra <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Sent:** Sunday, April 12, 2020 4:13 PM  
**To:** Kratsios, Michael J. EOP/OSTP <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** Parker, Lynne E. EOP/OSTP <Ex 6 - (5 U.S.C. Sec >; Klein, Ethan A. EOP/OSTP <Ex 6 - (5 U.S.C. Sec >; Koyani, Sanjay (OS/IOS) <Ex 6 - (5 U.S.C. Sec >; Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec >; Lira, Mathew L. EOP/WHO <Ex 6 - (5 U.S.C. Sec >; Baru, Chaitanya K. <Ex 6 - (5 >; R.V.Guha <Ex 6 @google.com>; Tom Marsh <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Dan Brickley <Ex 6 - @google.com>; Bill Weeks <Ex 6 - (5 U.S.C. Sec >  
**Subject:** [EXTERNAL] Secretary Azar's Letter re: Schema.org & Closing the Loop on Data Feeds

Michael,

Happy Easter! I read with great interest Secretary Azar's letter on Friday re: options for hospitals to report COVID-related information to the federal government, including the option of publishing statistics directly on their website via schema.org markup standards (>><https://www.fema.gov/news-release/2020/04/10/coronavirus-covid-19-pandemic-hhs-letter-hospital-administrators><<:).

While the schema.org instructions are published here (>><http://blog.schema.org/2020/04/covid-19-schema-for-cdc-hospital.html><<:;) and both Google and Microsoft have tools to help hospital webmasters apply the markup without much burden, I am hopeful we might designate the right federal agency point of contact to receive either an API feed of marked up pages, and/or aggregated information culled from Google/MSFT.

The Azar letter suggests hospitals may use this "publish to the web" option after the FEMA Regional Administrator validates that the information is accessible to the Task Force. Our current plan is to share that information directly with Amy and the Task Force, but would love your feedback if you would prefer that "raw" marked up web page data be sent to your team first so a copy might be made available via the "open science" work you've already announced.

Finally, NSF (Chaitanya) had considered tapping its OKN awardees for engaging in some way - perhaps in building tools to assist hospitals in publishing data, or for cities/states to aggregate, or for the public to better understand any number of key use cases:

1) COVID testing availability

2) revised physician office hours

3) COVID testing data

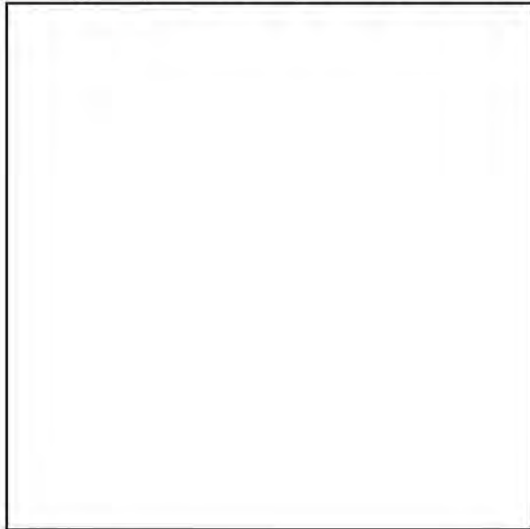
With the first 1,000+ pages already using the markup, this week would be ideal to close any of these outstanding items, and to possibly direct the VA / DoD / Indian Health Service to publish marked up data to the web!

Thanks, in advance, for your time and engagement. I've added Google/MSFT directly on this thread so as to not be a bottleneck in your direct communication.

**Aneesh Chopra**

President

Ex 6 - (5) | CareJourney.com | Scheduling Link



Regards,

This email is intended only for the person or entity to which it is addressed and may contain information that is privileged, confidential or otherwise protected from disclosure. Dissemination, distribution, or copying of this email or the information herein by anyone other than the intended recipient, or an employee or agent responsible for delivering the message to the intended recipient is prohibited. If you have received this email in error, please immediately notify us.

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## Re: [EXTERNAL] Following up

---

**From:** "Dingee, Matt J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Yiaway Yeh <Ex 6 [REDACTED]@google.com>, "Hartwig, Edward J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Butters, Ellen T" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Tue, 05 May 2020 23:27:57 -0400  
**Attachments** cdc-research.zip (940.3 kB)

:

Yiaway – Many apologies for the delay. I got embroiled in another COVID related project and lost the time to sit and summarize the CDC findings. At this point I'd like to just get you the reports we generated in hopes that your team will find them useful rather than hold them up any longer. Thus I've attached what we produced. I'm sorry it's not distilled down further.

In terms of feedback on the COVID products on Search, I can say from the research we're doing now with a particular state that has started to reopen, folks are really looking for localized data (county level at least) and trends around case counts and tests. No real surprises. The criteria for reopening and the 3 phrase approach isn't being clearly communicated on most state's public health department web sites. Thus my recommendation would be for Google to help surface that data as much as possible. It's unlikely to be available in API form yet. But perhaps a trend line in the Cases Overview section using either a 7 day rolling average or 3-day spline method that could be visualized in a sparkline or strip plot would help folks know whether their state had an increasing, decreasing, or flat trend. Would be happy to talk to whomever you think makes sense next week when our next burst of research will likely be complete.

=matt

---

**From:** Yiaway Yeh <Ex 6 - [REDACTED]@google.com>  
**Date:** Tuesday, April 28, 2020 at 1:21 PM  
**To:** "Hartwig, Omb" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Butters, Ellen T" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Dingee, Matt J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** [EXTERNAL] Following up

Hi Eddie, Ellen, and Matt,

Thank you again for the time together and open discussion last week.

I wanted to followup on the UXR for your team's work with the CDC. I'd shared highlights from our discussion with our Civics Product Manager and she shared she'd love to see the UXR you'd all mentioned during our meeting. She also welcomed feedback you might have on our launched COVID products on Search.

Let me know if you're able to share the research and open to scheduling some time with our Product team in the near future.

Hope you all continue to stay safe and healthy.

Best,  
Yiaway

--

---

Yiaway | Global Product Partnerships - Civics &  
Yeh | Elections |

Ex 6 | [@google.co](#)  
m |

Ex 6 - (5  
U.S.C. Sec  
552(a)(1)(D)

## Localization and standards for Government benefits and COVID-19 resources

---

**From:** Philip Ashlock - QQA <philip.ashlock@gsa.gov>  
:  
**To:** Yiaway Yeh <[REDACTED]@google.com>, dave [REDACTED]  
**Cc:** "Williams, Rebecca A. EOP/OMB" <[REDACTED] (5 U.S.C. Sec 552(b)(6)) >, "Grimes, Justin M. EOP/OMB" <[REDACTED] (5 U.S.C. Sec [REDACTED]) >, Joanne McGovern - QQBB <joanne.mcgovern@gsa.gov>  
**Date:** Tue, 12 May 2020 15:31:51 -0400

Hi Yiaway, Dave, and others,

I wanted to connect a few folks here based on some Twitter conversations related to the topic of localization and standards for Government benefits and COVID-19 resources.

Dave Guarino served with Code for America for many years and has been looking into the subject of [Public Interest SEO](#) lately including getting a better understanding of how government benefits like unemployment are best surfaced on search engines - e.g. this [Tweet with 216 replies](#) to see how Google handled localization for "unemployment" in different localities. He also highlighted the "[GovernmentBenefitsType](#)" pending update to [schema.org](#) associated with COVID-19. [REDACTED] (5 U.S.C. Sec 552(b)(5)) Deliberative Process

I'd also mentioned some related coordination with Rebecca Williams (cc'ed) who works in the Office of the Federal CIO with Justin. As we discussed with Joanne a few weeks ago, [REDACTED] (5 U.S.C. Sec. 552(b)(5)) Deliberative Process

Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) Deliberative Process

In any case, I just wanted to make the introduction, but perhaps we can connect with other relevant threads as appropriate.

Best,

Phil

--

Philip Ashlock

Director, Data & Analytics Portfolio

GSA Technology Transformation Services



**[EXTERNAL]** Ex 5 DP- (5 U.S.C. Sec 552(b)(5))  
Deliberative Process

---

**From:** Anthony Phalen <Ex 6 - @google.com>  
**To:** "Worthington, Charles" <Ex 6 - (5 U.S.C. Sec >, "Osborne, Thomas F." <Ex 6 - (5 U.S.C. Sec >, "Alterovitz, Gil" <Ex 6 - (5 U.S.C. >, "Colon Vargas, Nelson" <Ex 6 - (5 U.S.C. Sec >, "Barrett, Jeffrey J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec >  
**Cc:** Joel Minton <Ex 6 - @google.com>, Francisco Rubio-Bertrand <E @google.com>, Martin Seneviratne <Ex 6 - @google.com>, Harry Askham <Ex 6 - @google.com>, Alan Karthikesalingam <Ex 6 - (5 @google.com>, Ali Connell <Ex 6 - @google.com>  
**Date:** Sun, 17 May 2020 21:50:10 -0400  
**Attachments** [Confidential] Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) .pdf (44.43 kB)

Hi VA team,

I hope you and your families are staying safe and healthy. I can imagine the last couple months have been incredibly busy on the VA side. We wanted to send along a first draft of the technical plan for Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) Deliberative (see attached).

It would be great to walk through it together on a call if you have time this week. Here are a few times that would work for us:

- May 19: 9 - 10 am EST
- May 20: 9 - 10 am or 12 - 12:30 pm or 2 - 3 pm EST
- May 21: 2 - 3 pm EST

Let me know if any of these time blocks would work for a 30 min call and I can send an invite.

Thanks,

Anthony

---

Anthony Phalen | Strategic Partnerships, Google Health | Ex 6 - @google.com | Ex 6 - (5 U.S.C. Sec 552(b)(5))

## [EXTERNAL] Courtesy copy

---

**From:** Michael Fitzpatrick <Ex 6 - (5 [REDACTED])@google.com>  
**To:** "Mancini, Dominic J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) [REDACTED]>, "Palmieri, Rosario A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Hunt, Alex T. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) [REDACTED]>  
**Date:** Wed, 05 Aug 2020 12:49:59 -0400  
**Attachments** Industry group letter to OMB Director re AI regulatory guidance memo, 8-5-20.pdf  
: (298.19 kB)

Gents -

Hope this letter of support helps move the process forward quickly. Thanks as always for all your terrific work.

Michael.



**Michael Fitzpatrick**

Head of Global Regulatory Affairs

Ex 6 - (5 [REDACTED])@google.com

Ex 6 - (5 U.S.C. Sec 552(b)(6)) [REDACTED]

# [EXTERNAL] Limited Spots for Virtual Google Cloud Training, 8/11 - 8/26

---

**From:** Kennedy Brooks <Ex 6 - (5 [REDACTED])@google.com>  
**To:** "Goldstein, Jeff D. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Thu, 06 Aug 2020 14:40:30 -0400

Hi Jeffrey,

As part of the Google Account team that supports your program, I wanted to follow back up regarding our **no-cost**, educational training sessions. Spots are filling up fast and I want to make sure you/your team don't miss out.

As mentioned, from **August 11 - August 26**, join Jellyfish, a Google Authorized Training Partner, and Google for free, full-day virtual instructor-led training sessions, to help you start your learning and certification journey on Google Cloud.

If you haven't done so already, to sign up, use the registration links I have provided below, for the date and topic which best suits you - **please make sure to use your corporate email for registration**. You will then be redirected to the Jellyfish registration page. Please feel free to forward this invitation along to your team.

If you have any questions, please don't hesitate to reach out to me!

V/r  
Kennedy

**Training Schedule:**

Date	Topic	Location	Register
August 11, 2020	Google Cloud Fundamentals: Core Infrastructure	Virtual	<a href="#">Here</a>

August 12, 2020	Google Cloud Platform Fundamentals: Big Data & Machine Learning	Virtual	<a href="#">Here</a>
August 13, 2020	Google Cloud Platform Fundamentals: Big Data & Machine Learning	Virtual	<a href="#">Here</a>
August 17, 2020	Google Cloud Fundamentals: Core Infrastructure	Virtual	<a href="#">Here</a>
August 18, 2020	Getting Started with Google Kubernetes Engine	Virtual	<a href="#">Here</a>
August 19, 2020	Google Cloud Fundamentals: Core Infrastructure	Virtual	<a href="#">Here</a>
August 24, 2020	Google Cloud Platform Fundamentals: Big Data & Machine Learning	Virtual	<a href="#">Here</a>
August 25, 2020	Google Cloud Fundamentals: Core Infrastructure	Virtual	<a href="#">Here</a>
August 26, 2020	Getting Started with Google Kubernetes Engine	Virtual	<a href="#">Here</a>

--

**Kennedy Brooks | Google Cloud Platform**

Business Development Representative, DoD

Ex 6 - (5 [REDACTED]@google.com

m. Ex 6 - (5 U.S.C. [REDACTED] o. Ex 6 - (5 U.S.C. [REDACTED]

Google | Reston, Va | 20190

## RE: [EXTERNAL] Courtesy copy

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**From:** "Hunt, Alex T. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**To:** Michael Fitzpatrick <Ex 6 - (5 )@google.com>  
**Date:** Mon, 10 Aug 2020 17:49:05 -0400

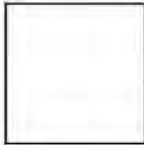
Thanks, Mike.

**From:** Michael Fitzpatrick <Ex 6 - (5 )@google.com>  
**Sent:** Wednesday, August 5, 2020 12:50 PM  
**To:** Mancini, Dominic J. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Palmieri, Rosario A. EOP/OMB <Ex 6 - (5 U.S.C. Sec )>; Hunt, Alex T. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** [EXTERNAL] Courtesy copy

Gents -

Hope this letter of support helps move the process forward quickly. Thanks as always for all your terrific work.

Michael.



**Michael Fitzpatrick**  
Head of Global Regulatory Affairs  
[Ex 6 - \(5 \)@google.com](mailto:Ex 6 - (5 )@google.com)  
Ex 6 - (5 )

# [EXTERNAL] Next session of the Agile Government Center - Doodle poll

---

From: Cynthethia Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
:  
To: kclay Ex 6 - (5), jennifer Ex 6 - (5 U.S.C. Sec 552(b)(6)), sarayu.srinivasan Ex 6 - (5),  
mejphd Ex 6 - (5), stephen.almond Ex 6 - (5), "Hartwig, Edward J. EOP/OMB"  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, rschlotterer Ex 6 - (5), "Brown, Dustin S.  
EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mihmj Ex 6 - (5), allison.brigati Ex 6 - (5),  
noveck Ex 6 - (5), david.lebryk Ex 6 - (5), xavier.briggs Ex 6 - (5),  
mcguinness Ex 6 - (5 U.S.C. Sec 552(b)(6)), nani.color Ex 6 - (5), dwennergren Ex 6 - (5),  
mott Ex 6 - (5), smogulescu Ex 6 - (5 U.S.C. Sec 552(b)(6)), annerung Ex 6 - (5),  
digiammarino\_frank Ex 6 - (5), allen\_thad Ex 6 - (5), weggers Ex 6 - (5),  
dmader Ex 6 - (5), kimberly.mccabe Ex 6 - (5), werfel.danny Ex 6 - (5),  
peters.kyle Ex 6 - (5 U.S.C. Sec 552(b)(6)), robert.shea Ex 6 - (5), kettl Ex 6 - (5 U.S.C. Sec 552(b)(6)),  
janefountain Ex 6 - (5), ellen622 Ex 6 - (5), mpisano Ex 6 - (5), akhademi Ex 6 - (5),  
jwidner Ex 6 - (5), rtobias1 Ex 6 - (5), mark.bolter Ex 6 - (5),  
polly.hall Ex 6 - (5), ajdenzer Ex 6 - (5), joshuagotbaum Ex 6 - (5),  
johnkosk Ex 6 - (5), joiwind.ronen Ex 6 - (5), joiwind.ronen Ex 6 - (5 U.S.C. Sec 552(b)(6)),  
bill.maile Ex 6 - (5 U.S.C. Sec 552(b)(6)), tsuder Ex 6 - (5), david.summers Ex 6 - (5),  
chris.perdiou Ex 6 - (5), jrodgers Ex 6 - (5), ganapati Ex 6 - (5), soraya.correa Ex 6 - (5),  
John Kamensky <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kai.feder Ex 6 - (5), tparker Ex 6 - (5),  
davidmfisher Ex 6 - (5), dean.a.evans Ex 6 - (5 U.S.C. Sec 552(b)(6)), donnamarcius308 Ex 6 - (5),  
mifitzpatrick@google.com, scottquehl Ex 6 - (5), sgoldsmith Ex 6 - (5 U.S.C. Sec 552(b)(6)),  
dhanani.qahir Ex 6 - (5), kthurm Ex 6 - (5 U.S.C. Sec 552(b)(6)), mjoyce Ex 6 - (5 U.S.C. Sec 552(b)(6)),  
edwin.lau Ex 6 - (5), jamie.berryhill Ex 6 - (5), joel Ex 6 - (5 U.S.C. Sec 552(b)(6)),  
rmgordon Ex 6 - (5), Ines Mergel <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Andrew Whitford  
<Ex 6 - (5)>, jjordon Ex 6 - (5 U.S.C. Sec 552(b)(6)), Sally Jaggar  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, amy.edwards Ex 6 - (5), anne.tsui.7 Ex 6 - (5),  
donald.siegel.1 Ex 6 - (5), merez Ex 6 - (5), Mary Feeney <Ex 6 - (5 U.S.C. Sec 552(b)(6))>,  
amy.edwards Ex 6 - (5)  
Cc: gedeseve Ex 6 - (5), Joe Mitchell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, James Higgins  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Mon, 10 Aug 2020 10:26:35 -0400




Hello AGC Members,  
Please follow the doodle poll link below to indicate your availability for our next session.  
Additional meeting information will be sent once a date is selected, thanks kindly in advance.

><https://doodle.com/poll/nyzmyfprgimzqpr9><

**Cynthia Brown** | Executive Assistant/Office Manager | National Academy of Public Administration

1600 K Street, NW, Suite 400 | [Washington, D.C. 20006](#) | (Ex 6 - (5 [REDACTED]) |

Ex 6 - (5 U.S.C. Sec [REDACTED])

Connect with the Academy:   

# [EXTERNAL] Re: Reminder: MeriTalk CIO Crossroads Webinar Tomorrow

---

From: Phil Fuster <Ex 6 - (5 U.S.C. Sec )>  
:  
To: "Garber, Emily" <Ex 6 - (5 U.S.C. Sec )>, "Roat, Maria A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec )>, "O'Keeffe, Steve" <Ex 6 - (5 U.S.C. Sec )>, Todd Schroeder <Ex 6 - (5 )@google.com>  
Cc: "Haggerty, Shawna" <Ex 6 - (5 U.S.C. Sec )>, "Olivero, Jennifer" <Ex 6 - (5 U.S.C. Sec )>, "Franco, Joseph" <Ex 6 - (5 U.S.C. Sec )>, "Tobin, Mary" <Ex 6 - (5 U.S.C. )>  
Date: Tue, 11 Aug 2020 14:48:30 -0400

Thank you Emily and Team!

Have a GREAT week!

Best,

Phil

## Phil Fuster

Senior Director, Public Sector

Rackspace Technology, Government Solutions

1902 Campus Commons Dr #510, Reston, VA 20191

><https://www.rackspace.com/><

---

Email: Ex 6 - (5 U.S.C. Sec )

Mobile: Ex 6 - (5 U.S.C. Sec )  
552(b)(6))

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---

**From:** "Garber, Emily" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tuesday, August 11, 2020 at 2:47 PM  
**To:** "maria E. roat" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "O'Keeffe, Steve" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))@google.com>, Phil Fuster <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Haggerty, Shawna" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Olivero, Jennifer" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Franco, Joseph" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Tobin, Mary" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** RE: Reminder: MeriTalk CIO Crossroads Webinar Tomorrow

**CAUTION:** This message originated externally, please use caution when clicking on links or opening attachments!

Hi all,

Wanted to send a quick note to thank you once again for your time and participation in last week's webinar. You can view the on demand version of the webinar here:  
><https://www.workcast.com/?cpak=1327258650795349&pak=2836895416701688>< – this will be pushed out to our registrants and attendees

We also published an article on MeriTalk recapping the webinar:  
><https://www.meritalk.com/articles/deputy-federal-cio-roat-applauds-pandemic-era-it-culture-change/><


Thanks again, appreciate everyone's time and insights.

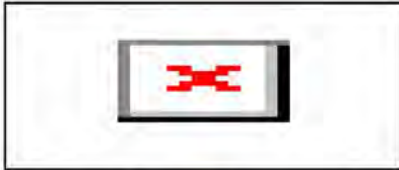
Best,

Emily

**Emily Garber**

 Ex 6 - (5 U.S.C. Sec 552(b)(6)) ext. Ex 6 - (5 U.S.C. Sec 552(b)(6))

 : Ex 6 - (5 U.S.C. Sec  
 : >[www.meritalk.com](http://www.meritalk.com)<  
 : 921 King St Alexandria, VA 22314



MeriTalk is a 300Brand company. For more information visit [www.300Brand.com](http://www.300Brand.com)<

---

**From:** Garber, Emily

**Sent:** Wednesday, August 5, 2020 1:47 PM

**To:** 'maria.eroat' <Ex 6 - (5 U.S.C. Sec [REDACTED])>; O'Keeffe, Steve <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Todd Schroeder <Ex 6 - (5 U.S.C. Sec [REDACTED])@google.com>; 'Phil Fuster' <Ex 6 - (5 U.S.C. Sec [REDACTED])>

**Cc:** Haggerty, Shawna <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Olivero, Jennifer <Ex 6 - (5 U.S.C. Sec [REDACTED])>

**Subject:** Reminder: MeriTalk CIO Crossroads Webinar Tomorrow

Hi all,

Putting all speakers for tomorrow's webinar on one email chain for easy reference. We look forward to seeing you all tomorrow and a great discussion. The calendar holds have been updated with your individual log in credentials to access the WorkCast platform.

Please plan to log in at 2:00pm for tech check, we will start the live webinar at 2:30pm.

As always, don't hesitate to reach out with any questions.

Best,

Emily

## [EXTERNAL] Reminder: Agile Government Center Survey

From Cynthethia Brown <Ex 6 - (5 U.S.C. Sec )>

:

To: kclay Ex 6 - (5 ), jennifer Ex 6 - (5 U.S.C. Sec ), sarayu.srinivasan Ex 6 - (5 ),  
meiphd Ex 6 - (5 ), stephen.almond Ex 6 - (5 ), "Hartwig, Edward J. EOP/OMB"  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, rschlotterer Ex 6 - (5 ), "Brown, Dustin S.  
EOP/OMB" <Ex 6 - (5 U.S.C. Sec )>, mihm Ex 6 - (5 ), allison.brigati Ex 6 - (5 ),  
noveck Ex 6 - (5 ), david.lebryk Ex 6 - (5 ), xavier.briggs Ex 6 - (5 ),  
mcguinness Ex 6 - (5 U.S.C. ), nani.color Ex 6 - (5 ), dwennergren Ex 6 - (5 ),  
mot Ex 6 - (5 ), smogulescu Ex 6 - (5 U.S.C. ), annerung Ex 6 - (5 ),  
digiammarino\_frank Ex 6 - (5 ), allen\_thad Ex 6 - (5 ), weggers Ex 6 - (5 ),  
dmader Ex 6 - (5 ), kimberly.mccabe Ex 6 - (5 ), werfel.danny Ex 6 - (5 ),  
peters.kyle Ex 6 - (5 U.S.C. ), robert.shea Ex 6 - (5 ), kettl Ex 6 - (5 U.S.C. ),  
janefountain Ex 6 - (5 ), ellen622 Ex 6 - (5 ), mpisano Ex 6 - (5 ), akhadem Ex 6 - (5 ),  
jwidner Ex 6 - (5 ), rtobias1 Ex 6 - (5 ), mark.bolter Ex 6 - (5 ),  
polly.hall Ex 6 - (5 ), ajdenzer Ex 6 - (5 ), joshuagotbaum Ex 6 - (5 ),  
johnkost Ex 6 - (5 ), joiwind.ronen Ex 6 - (5 ), joiwind.ronen Ex 6 - (5 U.S.C. Sec ),  
bill.maile Ex 6 - (5 U.S.C. Sec ), tsuder Ex 6 - (5 ), david.summers Ex 6 - (5 ),  
chris.perdiou Ex 6 - (5 ), jrodgers Ex 6 - (5 ), ganapati Ex 6 - (5 ), soraya.correa Ex 6 - (5 ),  
John Kamensky <Ex 6 - (5 U.S.C. Sec )>, kai.feder Ex 6 - (5 ), tparker Ex 6 - (5 ),  
davidmfisher Ex 6 - (5 ), dean.a.evans Ex 6 - (5 U.S.C. ), donnamarcus308 Ex 6 - (5 ),  
mifitzpatrick@google.com, scottquehl Ex 6 - (5 ), sgoldsmith Ex 6 - (5 U.S.C. ),  
dhanani.qahir Ex 6 - (5 ), kthurm Ex 6 - (5 U.S.C. Sec ), mjoyce Ex 6 - (5 ),  
edwin.lau Ex 6 - (5 ), jamie.berryhill Ex 6 - (5 ), joel Ex 6 - (5 U.S.C. ),  
rmgordon Ex 6 - (5 ), Ines Mergel <Ex 6 - (5 U.S.C. Sec )>, Andrew Whitford  
Ex 6 - (5 ), jjordon Ex 6 - (5 U.S.C. Sec ), victoria Ex 6 - (5 ), Sally Jaggard  
<Ex 6 - (5 U.S.C. Sec )>, amy.edwards Ex 6 - (5 ), anne.tsui.7 Ex 6 - (5 ),  
donald.siegel.1 Ex 6 - (5 ), merez Ex 6 - (5 ), Mary Feeney <Ex 6 - (5 U.S.C. )>,  
gedeseve Ex 6 - (5 ), Joe Mitchell <Ex 6 - (5 U.S.C. Sec )>, James Higgins  
<Ex 6 - (5 U.S.C. Sec )>, Teresa W. Gerton <Ex 6 - (5 U.S.C. Sec )>,  
jordon Ex 6 - (5 U.S.C. Sec ), Dan Chenok <Ex 6 - (5 U.S.C. Sec )>,  
smaier Ex 6 - (5 U.S.C. Sec ), kspiegelthal Ex 6 - (5 U.S.C. Sec ),  
mclark Ex 6 - (5 U.S.C. Sec )

Date: Tue, 01 Sep 2020 14:19:01 -0400

Good Afternoon,

*This is a reminder to [fill out this survey](#) on the applicability of Agile methods in the federal government. The responses so far have been helpful, and we would like to gather as many of your thoughts as we can. The survey will close on **September 8<sup>th</sup>** in preparation for discussion of the results at our next Agile Government Center Members Meeting on **September 10<sup>th</sup>**.*

The Samuel Freeman Charitable Trust and the Project Management Institute are cosponsoring a [National Academy of Public Administration white paper](#), which will further explore the issues associated with agile government and recommend ways that the federal government can become more agile.

In order to solicit general feedback on Agile methods and its applicability to government, the Academy study team would like to learn from members of the Agile Government Network and hence request that you [fill out this survey](#). This **5 minute survey** is not for attribution. Your response will help the Academy team learn from your experience and fill in gaps in our research. Along the way, it give us insights into the AGN membership

Thank you for your consideration. We look forward to your feedback!

Link to the survey: <https://www.surveymonkey.com/r/H53RPCQ>

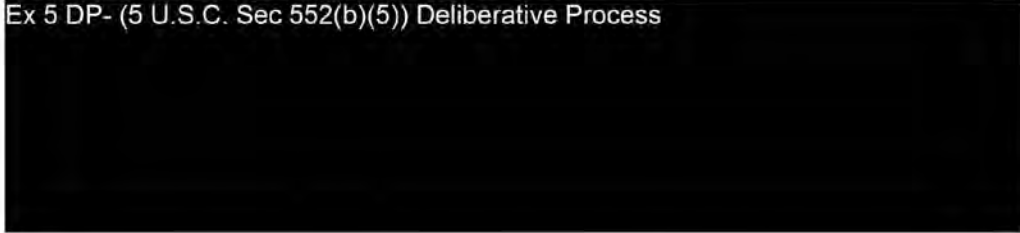
Best,  
James Higgins

Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) Deliberative Process

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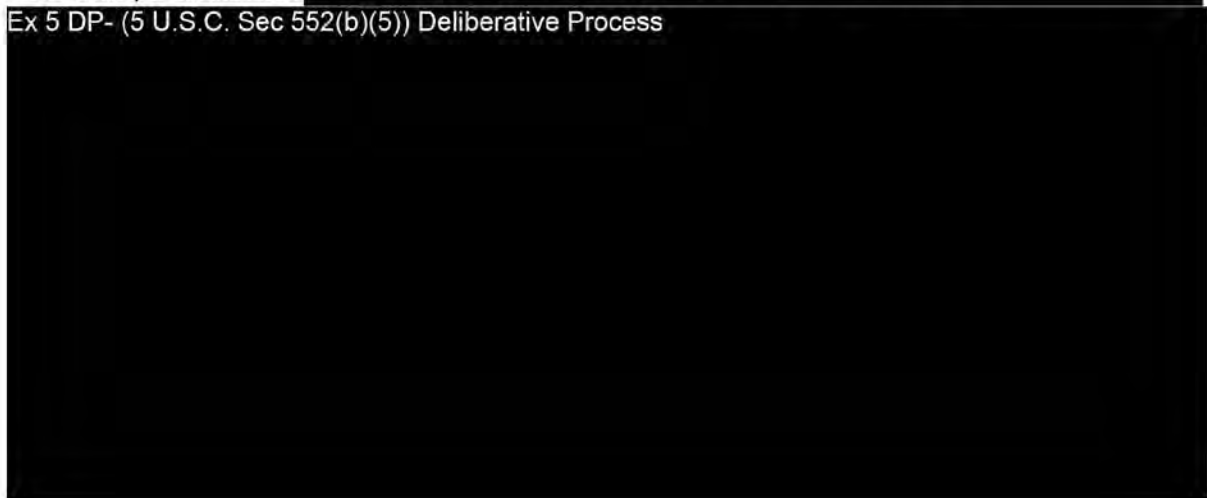
From: "Stewart, William R." <Ex 6 - (5 U.S.C. Sec [redacted])>  
To: Anthony Phalen <Ex 6 - [redacted]@google.com>  
Cc: Ivan Protsyuk <Ex 6 - (5 [redacted]@google.com)>, Harry Askham <Ex 6 - [redacted]@google.com>, "Alterovitz, Gil" <Ex 6 - (5 U.S.C. [redacted])>, "Colon Vargas, Nelson" <Ex 6 - (5 U.S.C. Sec [redacted])>, "Barrett, Jeffrey J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [redacted])>, Joel Minton <Ex 6 - [redacted]@google.com>, Francisco Rubio-Bertrand <E [redacted]@google.com>, Martin Seneviratne <Ex 6 - [redacted]@google.com>, Alan Karthikesalingam <Ex 6 - (5 [redacted]@google.com)>, Ali Connell <Ex 6 - [redacted]@google.com>, Anuraag Khandelwal <Ex 6 - (5 [redacted]@google.com)>, "Stiggers, Bridget L." <Ex 6 - (5 U.S.C. Sec [redacted])>, "Fourcade, Joseph A." <Ex 6 - (5 U.S.C. Sec [redacted])>, "Hook, David S" <Ex 6 - (5 U.S.C. [redacted])>, "Osborne, Thomas F." <Ex 6 - (5 U.S.C. Sec [redacted])>, "Stiggers, Bridget L." <Ex 6 - (5 U.S.C. Sec [redacted])>  
Date: Wed, 14 Oct 2020 08:41:24 -0400

Attachments Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) Deliberative Process  
:



Anthony,

Per multiple discussions Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) Deliberative Process  
Ex 5 DP- (5 U.S.C. Sec 552(b)(5)) Deliberative Process



Please let me know if you have any questions,

Will Stewart

Senior Solution Architect | EA, SA

Demand Management | [Intake and Analysis](#)

IAS Enablement Team Lead | Veteran Experience Services

National Artificial Intelligence Institute | [NAII](#)

DevOps Transformation | Product Line Architecture Change Team

DevOps Transformation | Emerging Technologies Change Team

Enterprise Program Management Office (EPMO)

Office of Information Technology (OIT)

Department of Veterans Affairs

Phone: Ex 6 - (5 U.S.C. Sec [REDACTED])

Email: Ex 6 - (5 U.S.C. Sec [REDACTED])

## critical actions

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**From:** "Boland, Amira C. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Jan Antonaros <Ex 6 - (5 [REDACTED])@google.com>  
**Cc:** "Zaidi, Irum F. EOP/OVP" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Thu, 19 Nov 2020 09:55:10 -0500  
**Attachments** Thanksgiving-COVID-Comms-Concept-02B-Editable.pdf (295.04 kB); Thanksgiving-COVID-Comms-Concept-01B-Editable.pdf (311.57 kB); Thanksgiving-COVID-Comms-Concept-03B-Dark-Editable.pdf (2.15 MB); Thanksgiving-COVID-Comms-Concept-03B-Light-Editable.pdf (2.15 MB); COVID-19 Communications Evidence-based Tips\_Nov2020.pdf (162.87 kB)

Hey Jan,

Here's some of what we created and are working now to share with Federal agencies / other communicators.

Thanks for taking the time to connect this AM and collaboration,

Amira

### Key Messages for a Safe Thanksgiving Resources: Instructions for use

1. Scan the COVID-19 Communications Tip sheet, and consider the audience that you're targeting your message towards. How can you customize particular appeals to be most relevant and resonate?
2. Consider using one of the three visual concepts to serve as the base of the information you share. Download the PDF, and as desired, edit the two header lines (or feel free to use the generic ones), add your logo in the bottom left (especially if you're a local organization connected with particular communities), or feel free to use this as inspiration to create your own. Do note that the core messages and action steps here are the basis of what we believe people can consume in a less than 3 second view, and the idea here is to simplify more detailed guidance as much as possible, focusing on the most important actions individuals can take.
3. If this is a social media tile or on a website, consider linking to more detailed CDC guidance at <https://www.cdc.gov/coronavirus/2019-ncov/daily-life-coping/holidays.html>

## RE: critical actions

---

**To:** Jan Antonaros <Ex 6 - (5 [REDACTED])@google.com>  
**Cc:** "Zaidi, Irum F. EOP/OVP" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Thu, 19 Nov 2020 12:42:00 -0500  
**Attachments** Thanksgiving-COVID-Comms-Concept-01C-Editable.pdf (253.22 kB); Thanksgiving-  
: COVID-Comms-Concept-02C-Editable.pdf (231.09 kB)

Sorry, CDC had some edits – updated attached.

### Amira C. Boland

Federal Customer Experience Lead  
Office of Management & Budget | Executive Office of the President  
Ex 6 - (5 U.S.C. Sec [REDACTED]) Ex 6 - (5 [REDACTED]) (m)

---

**From:** Boland, Amira C. EOP/OMB  
**Sent:** Thursday, November 19, 2020 9:55 AM  
**To:** 'Jan Antonaros' <Ex 6 - (5 [REDACTED])@google.com>  
**Cc:** Zaidi, Irum F. EOP/OVP <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Subject:** critical actions

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**From:** "Boland, Amira C. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Jan Antonaros <Ex 6 - (5 [REDACTED])@google.com>  
**Date:** Thu, 19 Nov 2020 12:42:44 -0500  
**Attachments** Thanksgiving-COVID-Comms-Concept-01C-Editable.pdf (253.22 kB); Thanksgiving-  
: COVID-Comms-Concept-02C-Editable.pdf (231.09 kB)

Sorry, CDC had some edits (making people outside far apart; 15 mins instead of 30) – updated attached!

### Amira C. Boland

Federal Customer Experience Lead  
Office of Management & Budget | Executive Office of the President  
Ex 6 - (5 U.S.C. Sec [REDACTED]) Ex 6 - (5 [REDACTED]) (m)

---

**From:** Boland, Amira C. EOP/OMB  
**Sent:** Thursday, November 19, 2020 9:55 AM  
**To:** 'Jan Antonaros' <Ex 6 - (5 [REDACTED])@google.com>  
**Cc:** Zaidi, Irum F. EOP/OVP <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Subject:** critical actions

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